

# Amelia Compagni

---

ASSOCIATE PROFESSOR

**Healthcare Management**

**AMELIA.COMPAGNI@UNIBOCCONI.IT**

---

## Biography

Amelia Compagni is Associate Professor of the Department of Social and Political Sciences of Bocconi University and Director of CeRGAS, the center for research in health and social care management of SDA Bocconi.

She served as Director of the World Bachelor in Business (WBB) and she teaches healthcare management and public management in undergraduate, graduate and PhD programs at Bocconi University and in MIHMEP and MIMS master programs at SDA Bocconi.

Her research interests span from management issues in healthcare organizations, innovation management dynamics among professional groups in the healthcare sector. Her works have been published on relevant international journals like: Academy of Management Journal, Health Care Management Review Health Policy, Health Economics, Policy and Law, Medical Care Research and Review, JPART and Public Administration.

She received a degree in Biology (Specialization in Genetics and Molecular Biology) from the University of Pavia, Italy. She then moved to Vienna, Austria for a PhD in Genetics working at the Institute of Molecular Pathology (IMP) on cancer genetics. After her PhD (1995–2000) she spent her post-doctoral fellowship at Cancer Research UK, in London, where she worked on the genetics of development (2000–2004). She then received a Master in Healthcare Management, Economics and Policy (MIHMEP) from SDA Bocconi.

## Teaching domains

Integrated and Transitional Care

Collaborative Partnership

National and International Health Regulation

---

## ARTICLES IN SCHOLARLY JOURNALS

CAPPELLARO G., COMPAGNI A., DACIN M. T.

**Trajectories of Value Generation and Capturing by Public–Private Hybrids: Mechanisms of multi-level governance in healthcare**

Organization Studies, 2024, vol.45, no. 2, pp.247–273

COMPAGNI A., CAPPELLARO G., NIGAM A.

**Responding to Professional Knowledge Disruptions of Unmitigable Uncertainty: The Role of Emotions, Practices, and Moral Duty among COVID-19 Physicians**

Academy of Management Journal, 2023

ARDITO V., CAPPELLARO G., COMPAGNI A., PETRACCA F., PRETI L. M.

**Implementation of Machine Learning Applications in Healthcare Organizations: Protocol for a Systematic Review of Empirical Studies**

JMIR Research Protocols, 2023, vol.12, no. 1, pp.e47971

COMPAGNI A., BOSCOLO P. R., GIACOMELLI G., SARTIRANA M.

**Unpacking hybridity: Development and first validation of a multidimensional instrument to profile hybrid professionals**

Public Administration, 2023

PONGIGLIONE B., CARRONE F., ANGELUCCI A., MAZZIOTTI G., COMPAGNI A.

**Patient characteristics associated with the acceptability of teleconsultation: a retrospective study of osteoporotic patients post-COVID-19**

BMC Health Services Research, 2023, vol.23, no. 1, pp.230

ANGELUCCI A., PONGIGLIONE B., BERNASCONI S., CARRONE F., MAZZIOTTI G., COSTANTINO M. L., ALIVERTI A., COMPAGNI A.

**A participatory process to design an app to improve adherence to anti-osteoporotic therapies: A development and usability study**

Digital Health, 2023, vol.9

BOSA I., CASTELLI A., CASTELLI M., CIANI O., COMPAGNI A., GALIZZI M. M., GAROFANO M., GHISLANDI S., GIANNONI M., MARINI G., VAINIERI M.

**Response to COVID-19: was Italy (un)prepared?**

Health Economics, Policy and Law, 2022, vol.17, no. Special Issue 1, pp.1-13

BOSA I., CASTELLI A., CASTELLI M., CIANI O., COMPAGNI A., GALIZZI M. M., GAROFANO M., GHISLANDI S., GIANNONI M., MARINI G., VAINIERI M.

**Corona-regionalism? Differences in regional responses to COVID-19 in Italy**

Health Policy, 2021, vol.125, no. 9, pp.1179-1187

CAPPELLARO G., COMPAGNI A., VAARA E.

**Maintaining Strategic Ambiguity for Protection: Struggles over Opacity, Equivocality, and Absurdity around the Sicilian Mafia**

Academy of Management Journal, 2021, vol.64, no. 1, pp.1-37

ANESSI PESSINA E., CICCHETTI A., SPANDONARO F., POLISTENA B., D'ANGELA D., MASELLA C., COSTA G., NUTI S., VOLA F., VAINIERI M., COMPAGNI A., FATTORE G., LONGO F., BOBINI M., MEDA F., BUONGIORNO SOTTORIVA C.

**Proposte per l'attuazione del PNRR in sanità: governance, riparto, fattori abilitanti e linee realizzative delle missioni**

Mecosan, 2021, no. 119, pp.89-117

ARMENI P., COMPAGNI A., TASSELLI S.

**When peers count: The effects on integrated type II diabetes care of communication within general practitioner-only subgroups in interprofessional primary care teams**

Health Care Management Review, 2019, vol.44, no. 1, pp.67-78

CAPPELLARO G., COMPAGNI A.

**Life beyond emergence: Institutional intermediaries and the persistence of hybrid forms**

Academy of Management Proceedings, 2018, vol.2018, no. 1, pp.12074

COMPAGNI A., MELE V., RAVASI D.

**How early implementations influence later adoptions of innovation: Social positioning and skill reproduction in the diffusion of robotic surgery**

Academy of Management Journal, 2015, vol.58, no. 1, pp.242-278

SOMMARIVA S., CAVAZZA M., COMPAGNI A., JOMMI C.

**I registri in sanità e la creazione di conoscenza: dai database alla produzione scientifica**

Politiche Sanitarie, 2015, vol.16, no. 3, pp.168-176

MELE V., COMPAGNI A., CAVAZZA M.

**Governing through evidence: a study of technological innovation in health care**

Journal of Public Administration Research and Theory, 2014, vol.24, no. 4, pp.843-877

ARMENI P., COMPAGNI A., LONGO F.

**Multi-professional primary care units: what affects the clinical performance of Italian general practitioners?**

Medical Care Research and Review, 2014, vol.71, no. 4, pp.315-336

COMPAGNI A., MELEGARO A., TARRICONE R.

**Genetic Screening for the Predisposition to Venous Thromboembolism: A Cost-Utility Analysis of Clinical Practice in the Italian HealthCare System**

Value in Health, 2013, vol.16, no. 6, pp.909-921

BORGONOV E., COMPAGNI A.

**Sustaining Universal Health Coverage: The Interaction of Social, Political, and Economic Sustainability**

Value in Health, 2013, vol.16, no. 1, pp.S34-S38

FANTINI M., COMPAGNI A., RUCCI P., MIMMI S., LONGO F.

**General practitioners' adherence to evidence-based guidelines: A multilevel analysis**

Health Care Management Review, 2012, vol.37, no. 1, pp.67-76

COMPAGNI A., TEDIOSI F.

**Implementing performance-based funding for health research: when governance and procedural fairness matter**

Public Administration Review, 2012, vol.90, pp.313-334

CARBONE C., CORSALINI E., COMPAGNI A.

**Logiche e strumenti per la valutazione dell'integrazione territorio-ospedale-territorio: un'analisi su tre percorsi**

Mecosan, 2012, vol.20, no. 83, pp.23-43

AGNELLO M., ARONICA A., BELLENTANI M., BOATTINI L., BRAMBILLA A., COMPAGNI A., CORSALINI E., DA COL P., DI MALTA A., DAMIANI G., DONATINI A., FAB I M., GENTILI G., LONATI F., LONGO F., LONGONI P., MACIOCCO G., MONCHIERO G., MONTI G., RICCÒ D., SALVATORE D., SALVADORI P., SPAZZAPAN D., TANESE A., TASSELLI S., TOZZI V., TRIMARCHI N., VENDRAMINI E.

**Medicina generale: evidenze sull'efficacia raggiunta dalle logiche organizzative e gestionali adottate in seno al Ssn**

Mecosan, 2012, no. 81, pp.119-134

COMPAGNI A., MELEGARO A., TARRICONE R.

**Systematic review of the economic literature on genetic testing for the prevention of venous thromboembolism**

Epidemiology, Biostatistics, and Public Health - EBPH (formerly Italian Journal of Public Health), 2012, vol.9, no. 2, suppl 1, pp.36-45

BARGNA E., COMPAGNI A., FRISONE E.

**Team infermieristici di comunità ed empowerment: studio di tre casi nella realtà italiana**

Mecosan, 2011, vol.77, pp.3-22

COMPAGNI A., GERZELI S., BERGAMASCHI M.

**The interplay between policy guidelines and local dynamics in shaping the scope of networks: the experience of the Italian Departments of Mental Health**

Health Services Management Research, 2011, vol.24, no. 1, pp.45-54

MELE V., COMPAGNI A.

**Explaining the unexpected Success of the Smoking Ban in Italy: Political Strategy and Transition to**

**Practice, 2000–2005**

Public Administration, 2010, vol.88, no. 3, pp.819–835

ADAMS N., DANIELS A., COMPAGNI A.

**International Pathways to Mental Health Transformation**

International Journal of Mental Health, 2009, vol.38, no. 1, pp.30–45

VILLA S., COMPAGNI A., REICH M. R.

**Orphan drug legislation: lessons for neglected tropical diseases**

The International Journal of Health Planning and Management, 2009, vol.24, no. 1, pp.27–42

COMPAGNI A., CAVALLI L., JOMMI C.

**Pharmaceutical companies and Italian Regional Governments: Managing relationships in an increasing institutional complexity**

Health Policy, 2008, vol.87, no. 3, pp.333–341

COMPAGNI A., BARTOLI S., BUEHLEN B., FATTORE G., IBARRETA D., DE MESA E. G.

**Avoiding adverse drug reactions by pharmacogenetic testing: A systematic review of the economic evidence in the case of TPMT and AZA-induced side effects**

International Journal of Technology Assessment in Health Care, 2008, vol.24, no. 3, pp.294–302

JOMMI C., CAVALLI L., COMPAGNI A.

**La gestione del cliente pubblico nelle imprese farmaceutiche: public affairs regionali e key account manager**

Economia & Management, 2008, no. 5, pp.101–113

CARROLL C. D., MANDERSCHIED R. W., DANIELS A. S., COMPAGNI A.

**Convergence of service, policy, and science toward consumer-driven mental health care**

Journal of Mental Health Policy and Economics, 2006, vol.9, no. 4, pp.185–192

FOO S. S., TURNER C. J., ADAMS S., COMPAGNI A., AUBYN D., KOGATA N., LINDBLOM P., SHANI M., ZICHA D., ADAMS R. H.

**Ephrin-B2 Controls Cell Motility and Adhesion during Blood-Vessel-Wall Assembly**

Cell, 2006, vol.124, no. 1, pp.161–173

COMPAGNI A., LOGAN M., KLEIN R., ADAMS R. H.

**Control of Skeletal Patterning by EphrinB1-EphB Interactions**

Developmental Cell, 2003, vol.5, no. 2, pp.217–230

---

## RESEARCH MONOGRAPHS

CAPPELLARO G., COMPAGNI A., VAARA E.

**Ambiguity in Organization Theory: From Intrinsic to Strategic Perspectives**

Cambridge University Press, Cambridge, Great Britain, 2023

TEDIOSI F., COMPAGNI A.

**Analisi del sistema di finanziamento della ricerca sanitaria in Italia**

Franco Angeli, Milano, Italy, 2010

---

## CONTRIBUTION TO CHAPTERS, BOOKS OR RESEARCH MONOGRAPHS

CAPPELLARO G., COMPAGNI A., VAARA E.

**Social Control Agents and the Evolving Definition of Wrongdoing: The Case of the Gray Area Around the**

**Mafia** in *Organizational Wrongdoing as the “Foundational” Grand Challenge: Definitions and Antecedents*  
Claudia Gabbioneta, Marco Clemente, Royston Greenwood (Eds), Emerald Publishing Limited, vol. 84,  
pp.13-30, 2023

COMPAGNI A., RICCI A., LONGO F.

**Italy: experiences of multi-level governance with the COVID-19 crisis** in *Good Public Governance in a Global Pandemic*

Paul Joyce, Fabienne Maron, Purshottama Sivanarain Reddy (Eds), International Institute of Administrative Sciences (IIAS), pp.317-326, 2020

COMPAGNI A., TEDIOSI F., TOZZI V.

**L'integrazione tra ospedale e territorio nelle Aziende Sanitarie** in *Rapporto OASI 2010. L'aziendalizzazione della sanità in Italia*

E. Cantù (Eds), Egea, pp.519-538, 2010

---

## COMMENTS, DISCUSSIONS, REPLIES IN JOURNAL

COMPAGNI A., MANDERSCHIED R. W.

**A Neuroscientist-Consumer Alliance to Transform Mental Health Care**

2006, *The Journal of Behavioral Health Services & Research*

---

## PREFACES, POSTFACES, SHORT INTRODUCTIONS

BORGONOV E., COMPAGNI A.

**Prefazione** in *Rapporto OASI 2023*

CERGAS (Eds), Egea, pp.XVII-XXI, 2023

---

## PROCEEDINGS/PRESENTATIONS

CAPPELLARO G., COMPAGNI A.

**The Appropriation of Public Space: Anti-Restriction Protests during the COVID-19 Pandemic**

*82nd Annual Meeting of the Academy of Management - August 5-9, 2022, Seattle, WA, United States of America*

COMPAGNI A., CAPPELLARO G.

**Temporary and Permanent Organizing in Systemic Crises: A Study of Professional Responses to Covid-19**

*81th Annual Meeting of the Academy of Management - July 30-August 3, 2021, (online), United States of America*

CAPPELLARO G., COMPAGNI A.

**Life beyond emergence: Institutional intermediaries and the persistence of hybrid forms**

*78th Annual Meeting of the Academy of Management, August 10-14 2018, Chicago IL, United States of America*

COMPAGNI A., MELEGARO A., TARRICONE R., VILLARI P., DI MARIA E., RICCIARDI G.

**A Real World Cost-Effectiveness Analysis of the Genetic Screening for Predisposition to Venous Thromboembolism (VTE) in the Italian Context**

*8th International Congress on Health Economics - July 9-13 2011, Toronto, Canada*

COMPAGNI A., CORSALINI E., VENDRAMINI E.

**Reshaping the institutional design of primary care: why now and what's next?**

*15th Annual Conference AIES - 30 Sept.-1 Oct, 2010, Moncalieri (TO), Italy*

COMPAGNI A., GERZELI S. A., BERGAMASCHI M.

**Relationship picking: the experience of Italian mental healthcare managers with working across organisations**

*EHMA Annual Conference "The Politics of Health" - June 25-27, 2008, Athens, Greece*

---

## RESEARCH REPORTS

ADAMS N., COMPAGNI A., DANIELS A.

**International Pathways to Mental Health System Transformation: Strategies and Challenges**

2007, California Institute for Mental Health, United States of America

---

## Grants & Honors

Excellence in Teaching Innovation – Undergraduate School – Università Commerciale Luigi Bocconi , 2019

Best Reviewers Award, OMT Division – Academy of Management , 2018

Research Excellence Award – Università Commerciale Luigi Bocconi , 2015

International Award “Vivisalute” for academic research in the field of healthcare, (sponsored by the Provincial Government of Milan) , 2012

Best Teacher Award – Specialized Master Programs – SDA Bocconi School of Management , 2010

---