

Laura Zoni

AFFILIATE PROFESSOR

Management Control Systems

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Biography

Laura Zoni is an Affiliate Professor of Accounting & Control at SDA Bocconi School of Management. She is a Full Professor in Accounting and Management Control at the Università Cattolica del Sacro Cuore, Milan, Faculty of Economics and Law.

At SDA Bocconi, she has been the Coordinator of all Accounting and Management Control courses in the MBA (Full Time). She teaches Accounting and Control mainly in the Executive MBA, Global Executive MBA, Master in Fashion and Design (MAFED), Master in Corporate Finance (MCF) and Custom Executive Education. Starting in 2012, she has contributed to the design of Accounting and Control courses at the SDA Bocconi Asia Center, India, where she currently teaches in the International Master in Business (IMB). She has conducted research and several education projects with leading firms operating in the food, packaging, cable, energy and telecommunications and online retail industries.

Her research activities focus on performance evaluation and incentives, management accounting system change and organizational change, structure and processes of the Accounting, Control and Finance function. Currently, she is further analyzing the following main topics: the effectiveness of incentives in relation to corporate social performance, the digitalization of enterprises and innovation, business communication quality based on non-financial indicators and on Integrated Reporting (IR) systems.

She is the author of numerous books and articles on her topics of interest. Her works have been published in leading academic journals such as European Accounting Review, the Asia-Pacific Journal of Accounting and Economics, the Journal of Accounting and Organizational Change, the Journal of Accounting Auditing and Finance, Management Control Review. She is a consultant for the design and implementation of management control systems. She has been a Visiting Faculty at the Stern School of Business (New York University), at the Amos Tuck School of Business (Hanover, USA), at Marshall School of Business (Los Angeles, USA) and at Insead (Fontainebleau, France). She has won numerous prizes and awards including the 2008 Highly Commended Award of the Emerald Literati Network. She is a member of the Faculty Committee of the PhD Program in Economia e Innovazione at the Università Cattolica del Sacro Cuore. She acts as an independent director in major listed and unlisted companies.

Laura earned a degree and a Ph.D. in Business Administration from Università Bocconi. She is married with a son. She is a passionate globe trotter.

Teaching domains

Cost Management

ARTICLES IN SCHOLARLY JOURNALS

DERCHI G. B., ZONI L., DOSSI A.

Corporate Social Responsibility Performance, Incentives, and Learning Effects

Journal of Business Ethics, 2021, vol.173, no. 3, pp.617–641

ZONI L., PIPPO F.

CFO and finance function: what matters in value creation

Journal of Accounting and Organizational Change, 2017, vol.13, no. 2, pp.216–238

ZONI L., DOSSI A.

Quality of Performance Measurement Systems of Intangibles and Goodwill Impairment Losses

Quaderni Dipartimento di Science Economiche e Sociali, 2015, vol.111, pp.1-39

ZONI L., MORELLI M., DOSSI A.

Does the organizational life cycle affect the management accounting system (MAS) change pattern? a review of case studies

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CAGLIO A., ZONI L.

Internet technologies and interactivity of management controlsystems: some empirical evidence

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Il ruolo del budget in tempi di crisi: perché non si può rinunciare alla formalizzazione dei piani di azione

Economia & Management, 2009, no. 4, pp.57–76

ZONI L., MERCHANT K. A.

Controller involvement in management: an empirical study in large Italian corporations

Journal of Accounting and Organizational Change, 2007, vol.3, no. 1, pp.29–43

CIFALINÒ A., ZONI L.

Management Control Transformation: Perspectives from the Information Economy

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ZONI L.

Il 'controller' del 2000: manager o controllore?

Problemi di Gestione dell'Impresa, 2001, vol.31, pp.7–27

PISTONI A., ZONI L.

Comparative Management Accounting in Europe: An Undergraduate Education Perspective

European Accounting Review, 2000, vol.9, no. 2, pp.385–319

SHANK J., ZONI L.

Un caso di contenimento dei costi in una struttura sanitaria: l'applicazione dell'analisi strategica dei costi

Amministrazione e Finanza, 1998, vol.4, pp.58–81

RESEARCH MONOGRAPHS

ZONI L.

Amministrazione finanza e controllo: costo o valore? La trasformazione della funzione AFC nelle imprese italiane

Egea, Milano, Italy, 2013

MORELLI M., ZONI L.

Innovare i sistemi di controllo: per garantire sostenibilità alle performance aziendali

Egea, Milano, Italy, 2013

MERCHANT K., VAN DER STEDE W., ZONI L.

Sistemi di controllo di gestione: misure di performance, valutazione e incentivi

Pearson, Italy, 2013

ZONI L.

Cambiamenti strategici e sistemi di controllo: determinanti e processi di cambiamento

A.Giuffrè Editore S.p.A., Milano, Italy, 2003

EDITED BOOKS

TOSCANO G., ZONI L. (EDS.)

Contabilità Industriale - I Costi e le Decisioni: Una Raccolta di Casi

CUSL, Italy, 1993

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TEXTBOOKS

ZONI L.

I metodi di rilevazione analitica delle informazioni quantitativo monetarie: una raccolta di Casi

CUSL, Milano, Italy, 1993

CONTRIBUTION TO CHAPTERS, BOOKS OR RESEARCH MONOGRAPHS

DERCHI G. B., ZONI L.

Remunerazione e Incentivazione del top management. Meccanismi ESG based in *Il valore della sostenibilità.*

Modelli emergenti di rendicontazione non finanziaria tra le imprese italiane leader ESG

D. Galli, R. Torelli (Eds), Franco Angeli, pp.157–185, 2021

ZONI L.

Il controllo economico e il ruolo del budget: aspetti organizzativi in *Programmazione e Controllo*

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Management accountants in Italy: economic, institutional and educational environment, and evidence

from the job market in *The Role of the Management Accounting: Local Variations and Global Influences*

L. Goretzki, E. Strauss(Ed), Routledge, Taylor and Francis Group, pp.8–19, 2017

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A. Arcari(Ed), McGraw-Hill, chap. 6, pp.179–218, 2010

DOSSI A., PATELLI L., ZONI L.

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(CEOIP) in *Economia aziendale & management. Scritti in onore di Vittorio Coda*

G. Airoldi, G. Brunetti, G. Corbetta, G. Invernizzi (Eds), Egea, pp.805–830, 2010

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Il controllo economico e il ruolo del budget in *Il controllo direzionale*

A. Arcari(Ed), McGraw-Hill, pp.317–363, 2007

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A. Arcari(Ed), McGraw-Hill, pp.197–251, 2007

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L'Activity Based Costing in *I sistemi di pianificazione, programmazione e controllo, Vol. 2*

S. Baraldi, C. Devecchi(Ed), Giappichelli Editore, chap. 11, 1995

PROCEEDINGS/PRESENTATIONS

DERCHI G. B., ZONI L., DOSSI A.

CSR Performance, Incentives and learning effect*41st EAA Annual Congress - 30 May-1 June, 2018, Milan, Italy*

ZONI L., DOSSI A., DERCHI G.

CSR linked Incentive and CRS performance*Management Accounting Section - American Accounting Association - 6-9 January 2016, Dallas, Texas, United States of America*

ZONI L., DOSSI A., DERCHI G.

CSR linked Incentive and CRS performance*Convegno AIDEA - 10-12 Settembre, 2015, Piacenza, Italy*

ZONI L., DOSSI A., MORELLI M.

Management Accounting System (MAS) Change: Field Evidence*APJAE Accounting Symposium - 25-26 March, 2012, Manoa, Honolulu, United States of America*

MORELLI M., ZONI L., DOSSI A.

Performance measurement systems change: some empirical evidence*Asian Pacific Journal of Accounting and Economics Conference 2011, Honolulu, Hawaii, United States of America*

DOSSI A., ZONI L.

The missing link between CEO incentive plan and corporate performance measurement systems*Journal of Accounting Auditing and Finance Symposium - An international perspective on performance evaluation and executive compensation - 10-11 September, 2009, Milano, Italy*

ZONI L., STAMERRA G.

Beyond budgeting towards lean and proactive control systems? The results of an empirical research*29th EAA Annual Congress – 22-24 March, 2006, Dublin, Ireland*

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Does strategic change lead management control transformation?*27th EAA Annual Congress – 1-3 April, 2004, Prague, Ceszk Republic*

CAGLIO A., ZONI L.

Internet Technologies and Interactivity of Management Control: Some Empirical Evidence*26th EAA Annual Congress –April 2-4, 2003, Seville, Spain*

AGLIATI M., ZONI L.

Local Performance of Global Companies: Relevance of Non-Financial Indicators*24th EAA Annual Congress –18-24 April, 2001, Athens, Greece*

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Local Performance of Global Companies: Relevance of Non-Financial Indicators*EIASM Conference, 2001, Pisa, Italy*

CIFALINÒ A., ZONI L.

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The Italian Application of the IV and VII European Directives*International Accounting Seminars - Stern School of Business, 1998, New York, United States of America*

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Management Accounting Education in Europe: A Comparative Survey in Europe*20th EAA Annual Congress – 23-25 April, 1997, Graz, Austria*

SHANK J., ZONI L.

Cost Analysis for Cost Containment: Applying the Strategic Cost Management (SCM) Perspective in A Health Care Field Study*19th EAA Annual Congress – 2-4 May, 1996, Bergen, Norway*

ZONI L.

Financial Controller's Involvement in Management: the Results of a Survey

18th EAA Annual Congress – 10-12 May, Birmingham, Great Britain

ZONI L.

The Soviet Accounting Reconstruction: Is It a Problem of Changing the Principles Only?

15th EAA Annual Congress - 22-24 April, Madrid, Spain

ZONI L.

The History of Italian Management Accounting

13th EAA Annual Congress – 18-20 April, Budapest, Hungary

Grants & Honors

Research Award – Università Cattolica del Sacro Cuore , 2013

Highly Commended Award – Emerald Literati Network , 2008
